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COMPLEXITY: APPLICATION TO CANADA AND THE UNITED STATES

by

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AN INVESTIGATION OF INDUSTRY ASSOCIATIONS, ASSOCIATION LOOPS, AND ECONOMIC COMPLEXITY: APPLICATION TO CANADA AND THE UNITED STATES

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ABSTRACT: Various methods were proposed to understand the linkages in an input-output system; however many focused only on the identification of key sectors in the economy. An alternative approach, identifying analytically importance of elements and combinations of elements was proposed as a field of influence theory (Sonis *et al.*, 1996). The purpose of this paper is to offer a complementary approach to the field of influence and the so-called 'Matrioshka principal' (Sonis and Hewings, 1990); the objectives are to identify simple row-column associations (i.e. statistical dependence), seek hierarchical associations between supply and demand in input-output systems and the decomposition of economic complexity into finite stages. For the identification of simple dependencies between rows and columns, we use a log-linear regression and for hierarchical associations and the identification of complexity stages, we use the data analysis technique known as dual scaling. Results of both approaches will be applied to input-output tables of the US and Canada.

Journal of Economic Literature Classification: C12, C20, C67, O51, O57, R15

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1. INTRODUCTION

In an earlier paper, analysis revealed that while the macro structures (in terms of the percentage of total production accounted for by each sector) of a set of Midwest US states were very similar, *visual* presentations of the input-output structures using the multiplier product matrix methodology (see Sonis *et al.*, 2000) revealed some sharp differences. While visual

differentiation may be a valuable first stage in an examination of structure, some more formal evaluation is still needed. However, analysts have struggled for years to develop appropriate measures for documenting differences and similarities between matrix-based structures. Some of these measures will be reviewed in this paper but there is a sense that none provides the comprehensive assessment that the visual affords. In this paper, an additional approach will be considered; while it is not promoted as comprehensive, it does have the distinction of examining both input and output structure at the same time.

This paper aims to further the investigation into the composition of the economic structure through the internal associations or statistical dependences between supplying and demanding sectors. Understanding the internal associations in an input-output system is of major interest especially in assessing the ripple effect of a fundamental change in the interindustry supply or demand of a particular commodity. We view this approach as being different from the field of influence approach (see Sonis and Hewings, 1992) because the latter focuses on the effect of a change in particular elements of the technical block in an input-output system without distinguishing whether the change is coming from a change in the demand of inputs (technological conditions) or in the supply (market conditions). In contrast, the approach we present in this paper provides a way of mapping out the relative effects of a change in demand or supply in a sector as a whole. This methodology allows for the establishment of priorities according to the dependences should rationing need to be implemented. In addition, the slicing procedure that yields the internal association loops can be used for a crude decomposition of the complexity of interindustrial flows into few stages, a more elaborate method for understanding the economic complexity of interindustry flows was offered by Sonis and Hewings (2000).

A first assessment of industries associations is achieved by using a log-linear regression described in Krzanowski (1998), applied to contingency tables. The log-linear regression identifies cells in the input-output table that show relatively higher row-column dependence. Further investigation of the interindustries associations is made possible through the decomposition of the total association into hierarchical loops where the method employed is derived from the field of data analysis that is known as *dual scaling*, a term coined by Nishisato (1980). Dual scaling is considered as a technique of multivariate descriptive analysis; it is not inferential in the sense that it does not draw conclusions that can be generalized to a larger population. The method is concerned with the explanation and the extraction of complex information from a particular data set without suggesting a generalization of the results to other cases. The dual scaling method is similar to principal components analysis (PCA) for categorical data approach or ANOVA; however, the existence of a dual solution, as will be seen later, makes dual scaling different from the well-known PCA and allows for additional insights. For example, in O'Huallachain (1984), a reassessment of PCA was made where the method was applied to identify row clusters (R-mode) and column clusters (Q-mode) but the methodology was not used to assess the relationship between row-sectors and column-sectors. Indeed, in input-output tables, not only the rows and columns have different roles but they are also related through demand and supply and the state of the technology.

In the next section, a formal description of the log-linear regression method will be presented. In section 3, the method of dual scaling will be presented and discussed. In section 4, the log-linear and dual scaling methods are applied to the US and Canada 1995 input-output tables to identify coefficients with high associations between supplies and demands in the

interindustry matrix and to identify complexity stages. We will conclude with a summary of results and further research possibilities.

2. LOG-LINEAR MODEL OF CONTINGENCY TABLES

In input-output tables, if we consider that the monetary values are an indicator of the frequency of exchanges between industries, then the use of the interindustry flows along with the primary inputs (wages, imports, and gross profits), the final demand (investment, household consumption, government expenditure, and exports), and the input and output totals constitute a well defined contingency table¹. With $i = 1, \dots, r+1$, and $j = 1, \dots, c+1$, the size of the contingency table will be $r+1$ rows by $c+1$ columns:

$$\begin{pmatrix} f_{1,1} & \cdots & f_{1,j} & \cdots & f_{1,c+1} \\ \vdots & & \vdots & & \vdots \\ f_{i,1} & \cdots & f_{i,j} & \cdots & f_{i,c+1} \\ \vdots & & \vdots & & \vdots \\ f_{r+1,1} & \cdots & f_{r+1,j} & \cdots & 0 \end{pmatrix} \quad (1)$$

The log-linear regression offers ways to look into the systematic features of contingency tables. In input-output systems, most of the information is embodied in the interindustry flows, f_{ij} , that in the log-linear model are assumed independent and random.

If we transform the matrix (1) such that each cell (i, j) is referred to by a single index $k = (i-1)(c+1) + j$, then we will have $(r+1)(c+1)$ observations. In case the contingency table contains zeros, all values except the structural zeros have to be included in the analysis. A structural zero, represents an impossibility, which in input-output models corresponds to the

¹ This implies, of course, that the linear dependencies in the technical structure also applies to primary inputs and final demand

unique zero in cell $(r+1, c+1)$, since any other zeros, if they exist, are not structural and they depend on the economy under study. If we omit the structural zero, the values in the contingency table can be re-arranged in a column vector $\mathbf{Z} = [z_k]$ of random and independent variables z_k . The dimension of \mathbf{Z} is $(r+1)(c+1)-1$.

Let \mathbf{M} be a dummy variable for the mean of the random variable z_k , then it will take the value 1 for all the cells, therefore \mathbf{M} is a unit column vector of dimension $(r+1)(c+1)-1$. We will use $\mathbf{X}_1, \dots, \mathbf{X}_i, \dots, \mathbf{X}_r$ and $\mathbf{Y}_1, \dots, \mathbf{Y}_j, \dots, \mathbf{Y}_c$ as dummy variables to describe the row and columns effects. The dummy variables are obtained as follows: for a value z_k such that $k = (i-1)(c+1) + j$, the k^{th} observation will have the value of 1 in the k^{th} row of the column vectors \mathbf{X}_i and \mathbf{Y}_j and the value zero for all the other dummy variables. All the explanatory variables are column vectors of dimension $(r+1)(c+1)-1$ and are summarized by:

$$\mathbf{M} = [m_k] = [1]; \quad \forall k = 1, \dots, (r+1)(c+1)-1 \quad (2)$$

$$\mathbf{X}_i = [x_{ki}]; \quad \forall i = 1, \dots, r \quad (3)$$

$$\mathbf{Y}_j = [y_{kj}]; \quad \forall j = 1, \dots, c \quad (4)$$

The linear model has the following features:

- (i) $z_k, \forall k = 1, \dots, (r+1)(c+1)-1$ are independent random variables and have a mean μ_k .
- (ii) The explanatory variables provide the following linear predictor:

$$\begin{aligned}
\eta_k &= \alpha m_k + \sum_{i=1}^r \beta_i x_{ki} + \sum_{j=1}^c \gamma_j y_{kj} \\
&= \alpha + \sum_{i=1}^r \beta_i x_{ki} + \sum_{j=1}^c \gamma_j y_{kj}
\end{aligned} \tag{5}$$

(iii) The relation between (i) and (ii) is that $g(\mu_k) = \eta_k$, where $g(\cdot)$ is called the *link function* of the model, which links η_k , the linear predictor to the mean μ_k when independence is assumed.

For contingency tables, where the volume of exchanges and the margins are not fixed the appropriate distribution would be the independent Poisson distribution whose link function is $g(\mu_k) = \log(\mu_k)$ (Krzanowski, 1998). In case when the model is saturated, the number of coefficients to be estimated will be equal to the number of observations, i.e. $(r+1)(c+1)-1$, and the fitted values $\hat{\mu}_k$ is equal to z_k . If we assume complete independence between rows and columns, there will be absence of interaction effects between rows and columns and the log-linear model becomes:

$$\log(z_k) = \alpha + \sum_{i=1}^r \beta_i x_{ki} + \sum_{j=1}^c \gamma_j y_{kj} \tag{6}$$

The fitted model can be used to check if the assumption of independence between rows and columns holds and, if negative, in which cells that independence and therefore the linearity in (6) breaks down. In order to detect cells where there is strong evidence of dependence between rows and columns, the *scaled Pearson residual* needs to be computed:

$$P_k = \frac{z_k - \hat{z}_k}{\sqrt{\hat{z}_k}} \tag{7}$$

According to Krzanowski (1998), evidence of dependence between rows and columns is obtained if the scaled Pearson residual is close to 3 in absolute value.

3. FROM INPUT-OUTPUT TABLES TO CONTINGENCY TABLES AND DUAL SCALING

Since the introduction of input-output models, there has been concern with issues of classification and interpretation of structure. The early work of Rasmussen (1956) and Hirschman (1958) in key sector identification represented an initial attempt to differentiate sectors that were analytically important. This literature has been extended by many authors, such as Cella (1984, 1986), Clements (1990), and Sonis *et al.*, (1995). An alternative approach, proposed by Sonis and Hewings (1993), aimed at classifying economic sectors, through the identification of analytically important *elements* in a matrix. Subsequently, a method was developed to represent the various sectors into an economic landscape and hierarchies of transactions constructed from the multiplier product matrix (MPM) (see Sonis *et al.*, 2000). The hierarchical structure of the MPM reveals a block representation that Sonis *et al.* (1996) exploited to derive the impact of a change in the technical coefficients. This technique also identifies analytically important elements in an input-output system and is now referred to as a field of influence approach. One difference between the field of influence and the log-linear model in equation (6) is that the former attempts to explain the functional dependence between a rows and columns by relying on the properties of the Leontief inverse matrix, while the latter relies on statistical dependence.

3.1. Dual Scaling Method

Nishisato (1980, 1994) presented the dual scaling technique as a method that applies to qualitative data arranged in a contingency table, equation (1); in this case, let $f_{i,j}$ be the

monetary value of flows between industries i and j . The approach of dual scaling that we will look into is also an analysis of variance, which if we adopt the following notation (Nishisato, 1994), consists of determining a vector of columns weight and a vector of rows weight to

maximize the ratio $\eta^2 = \frac{SS_b}{SS_t}$, with:

$\mathbf{F} = [f_{i,j}]_{(r+1) \times (c+1)}$; the matrix of flows in an input-output table.

\mathbf{f}_r ; the vector of total outputs of the input-output table.

\mathbf{f}_c ; the vector of total inputs same as \mathbf{f}_r for input-output.

\mathbf{D}_r ; the diagonal matrix with row totals in the main diagonal.

\mathbf{D}_c ; the diagonal matrix with column totals in the main diagonal

\mathbf{y} ; a vector of weights for the supplying sectors.

\mathbf{x} ; a vector of weights for the demanding sectors.

f_t ; the total value or intensity of the input-output table.

and $SS_b = \mathbf{x}'\mathbf{F}'\mathbf{D}_r^{-1}\mathbf{F}\mathbf{x}$ expresses the variation between the rows of \mathbf{F} and $SS_t = \mathbf{x}'\mathbf{D}_c\mathbf{x}$ expresses the total variation in the full input-output table.

One way to maximize $\eta^2 = \frac{SS_b}{SS_t}$, is to set $SS_t = f_t$ and to maximize SS_b . The

Lagrangian function of the problem will be:

$$L(\mathbf{x}, \lambda) = \mathbf{x}'\mathbf{F}'\mathbf{D}_r^{-1}\mathbf{F}\mathbf{x} - \lambda(\mathbf{x}'\mathbf{D}_c\mathbf{x} - f_t) \quad (8)$$

with first order conditions:

$$\frac{\partial L}{\partial \mathbf{x}} = \mathbf{F}'\mathbf{D}_r^{-1}\mathbf{F}\mathbf{x} - \lambda\mathbf{D}_c\mathbf{x} = 0 \quad (9)$$

$$\frac{\partial L}{\partial \lambda} = \mathbf{x}' \mathbf{D}_c \mathbf{x} - f_t = 0 \quad (10)$$

If we pre-multiply (9) by \mathbf{x}' and rearrange, we get:

$$\lambda = \frac{\mathbf{x}' \mathbf{F}' \mathbf{D}_r^{-1} \mathbf{F} \mathbf{x}}{\mathbf{x}' \mathbf{D}_c \mathbf{x}} = \eta^2 \quad (11)$$

The Lagrangian multiplier is nothing but the squared correlation ratio, η^2 . Equation (9) can be rewritten into:

$$\left(\mathbf{F}' \mathbf{D}_r^{-1} \mathbf{F} - \eta^2 \mathbf{D}_c \right) \mathbf{x} = 0 \quad (12)$$

which if pre-multiplied by \mathbf{D}_c^{-1} yields the eigenequation:

$$\left(\mathbf{D}_c^{-1} \mathbf{F}' \mathbf{D}_r^{-1} \mathbf{F} - \eta^2 \mathbf{I} \right) \mathbf{x} = 0 \quad (13)$$

The problem now is to find the eigenvalues and the eigenvectors of $\mathbf{S} = \mathbf{D}_c^{-1} \mathbf{F}' \mathbf{D}_r^{-1} \mathbf{F}$. In order to avoid the asymmetry of \mathbf{S} , Nishisato (1994) presented an iterative method to find η^2 , \mathbf{x} , and \mathbf{y} , however the use of any software that handles matrix operations will easily provide all the eigenvalues of \mathbf{S} and their associated eigenvectors.

Once the trivial² solution of η^2 is excluded; an eigenvector \mathbf{x} , associated with the highest value of η^2 is found from (13), \mathbf{y} can be found using the following dual relationship, which justifies the use of *dual scaling* to label this approach:

$$\mathbf{y} = \left(\frac{1}{\eta} \right) \mathbf{D}_r^{-1} \mathbf{F} \mathbf{x} \quad (14)$$

² Trivial because it assigns the same weight to all elements of \mathbf{x} , which prevents any further analysis.

At this level, we obtain what is referred to as the first solution with a percentage of total information explained of $\delta_1 = \frac{100\eta_1^2}{\sum_i \eta_i^2}$. Nishisato (1994) offers a different formulation to δ_1 , but

it provides the same result since every eigenvalue explains part of the association and the sum of the non-trivial eigenvalues exhausts all the association. If the first solution is judged insufficient to explain the correlation between rows and columns then a second or more solutions can be found by calculating the associated eigenvector \mathbf{x} , and the vector \mathbf{y} , by taking decreasing non-trivial eigenvalues. In a general contingency $(r+1)$ -by- $(c+1)$ table, the number of possible non-trivial solutions is $s = \min(r, c)$.

Nishisato (1994) used an iterative method to find the eigenvalues, and the weights \mathbf{x} and \mathbf{y} . However, the use of a non-iterative method but consistent with the method provided above will provide a different set of \mathbf{x} and \mathbf{y} eigenvectors. The differences in results should not matter because they stem mainly from the algorithm used by various software packages and all eigenvectors correspond to the same eigenvalues³.

We mentioned earlier that the maximum number of solutions we can find is $\min(r, c)$, and since the number of rows and columns in an input-output table are equal, then the number of solutions is simply r or c , which is the size of the technical block matrix in an input-output system. In determining the row and column weight vectors \mathbf{x} and \mathbf{y} , we will consider all the solutions; in so doing, we can capture the full association between rows and columns. Once the row and column weight vectors \mathbf{x} and \mathbf{y} are determined, many results can be extracted

³ For a given eigenvalue, different software packages produce different eigenvectors that are co-linear.

regarding the similarity *within* supplying industries and demanding industries on the one hand and the associations *between* the supplying sectors and the demanding sectors on the other.

At this point, the application of the above technique to extract the s solutions of the rows and columns of the input-output table or the contingency table in general will provide two matrices, the first of which will hold the s weights for the columns, with dimension $(c+1) \times s$, while the second matrix holds the s weights or solutions for the row, with dimension $(r+1) \times s$. With $k = 1, \dots, s$, the horizontal concatenation of the column and the row solutions will produce respectively the following matrices, matrix \mathbf{X} of weights for the columns, and the matrix \mathbf{Y} of weights for the rows having the following configurations:

$$\mathbf{X} = \begin{pmatrix} x_{1,1} & \cdots & x_{1,k} & \cdots & x_{1,s} \\ \vdots & & \vdots & & \vdots \\ x_{j,1} & \cdots & x_{j,k} & \cdots & x_{j,s} \\ \vdots & & \vdots & & \vdots \\ x_{c+1,1} & \cdots & x_{c+1,k} & \cdots & x_{c+1,s} \end{pmatrix} \quad (15)$$

$$\mathbf{Y} = \begin{pmatrix} y_{1,1} & \cdots & y_{1,k} & \cdots & y_{1,s} \\ \vdots & & \vdots & & \vdots \\ y_{i,1} & \cdots & y_{i,k} & \cdots & y_{i,s} \\ \vdots & & \vdots & & \vdots \\ y_{r+1,1} & \cdots & y_{r+1,k} & \cdots & y_{r+1,s} \end{pmatrix} \quad (16)$$

We stated earlier that the objective of applying dual scaling is to find similarities or clusters between sales profiles (rows), between purchase profiles (columns), and to find association between sales and purchases. Applied to an input-output table, the above technique will be used to find clusters in sales profiles, in purchase profiles, and associations between sales

and purchases; in order to achieve this, we will disregard the primary inputs (last row) and the final demand (last column) from any further analysis.

The matrices \mathbf{X} and \mathbf{Y} can be used to compute Euclidian rows-columns distances in the space of dimension s . Computing the rows-columns distance implies that the weights $x_{j,k}$ and $y_{i,k}$ span the same Cartesian system of coordinates. The only trivial case where the rows and columns weights are both in a Cartesian coordinate system of dimension s occurs when for a given solution the correlation ratio η^2 is equal to one, in which case there is a one-to-one match between rows and columns weights, precluding any further study (Nishisato, 1994). Such a situation is unlikely to happen for many contingency tables in general and for input-output tables in particular, the reason being that it not possible to find an economy where each and every industry's output is used as input only by the same industry and for final demand and all the rest of inputs for every industry are coming exclusively from the primary factors. If such a situation exists, the matrix of interindustry flows will be a diagonal matrix.

If we accept the unlikelihood of finding an economy whose interindustry matrix of flows is diagonal, then in order to be able to compute the distance between row and column weights we need to use a different expression of weights for the rows or the columns.⁴ For example, one might proceed by projecting the row weights onto the axis of the column weights and use the projection to compute the rows-columns distances. This procedure will ensure that both row and column weights span the same coordinates system. We choose to keep the column weight as found in (13) and use the projection of the row weights, which for a given solution transforms (14) into:

⁴ Not doing so will be similar to drawing points in a system of coordinates with axes of different measurement units.

$$\hat{\mathbf{y}} = \mathbf{D}_r^{-1} \mathbf{F} \mathbf{x} \quad (17)$$

Thus, the rows-columns distances are found by computing the following $r \times c$ Euclidian distances:

$$d_{i,j} = \sqrt{\sum_{k=1}^s (x_{i,k} - \hat{y}_{j,k})^2}; \quad \forall i = 1, \dots, r \quad \forall j = 1, \dots, c \quad (18)$$

3.2. Link with Related Input-Output Issues

The methodology we have described might seem at first totally disconnected from the popular Leontief's and Ghosh's input-output models encountered in the literature. An important apparent conflict or difference between Leontief's and Ghosh's approach to the interindustry matrix of flows has to do with the stability of the technical and allocation coefficient. We believe that the demand driven system suggested by Leontief (1936) is stable in the short run but subject to change in the long run since in the long run technological progress and innovations preclude its stability. As for the supply driven model suggested by Ghosh (1958), they may not prove to be stable in the short run because of the absence of capacity to absorb rapid micro and macro economic adjustments that may only stabilize only in the long run. Oosterhaven (1988, 1989) argued the economic implausibility of the Ghoshian model, because it treats demand as being perfectly elastic, implying that input coefficients take "arbitrary" values depending on the availability of supplies and not production requirements. Accordingly, this leads to a perfect substitutability among all inputs and makes all inputs non-essential as pointed out by Gruver (1989). However, Dietzenbacher (1997) answered Oosterhaven's concerns by showing that Ghosh's supply-driven model is equivalent⁵ to the Leontief price model once Ghosh's model is considered as a price model and not as a quantity model. Since the dual of a price model is a

quantity model, then showing that Leontief and Ghosh models are equivalent price models, implies that their duals are also equivalent. In addition to studies investigating the equivalence of Leontief's and Ghosh's models, there is also a concern about their stability. In rejection of the proportional filter approach of a direct comparison of the technical or allocation coefficients across countries or periods, de Mesnard (1997) suggested a biproportional filtering method to test the stability of the allocation and demand coefficients in comparative studies. Suppose that we have to compare two matrices for the same economy at two different dates, such a comparison is possible only if the margins are the same. The biproportional filtering approach consists in transforming one of these matrices so that both matrices have the same row or column margins to enable us to test the stability of Leontief's and Ghosh's coefficients. An alternative way to compare two matrices might be through the comparison of the internal association between their supply and demand sectors, especially that it involves both the demand and allocations coefficients simultaneously. Indeed, if we reexamine equation (13), then the matrix $\mathbf{S} = \mathbf{D}_c^{-1} \mathbf{F}' \mathbf{D}_r^{-1} \mathbf{F}$ will be shown to have elements of both Leontief's and Ghosh's models.

Let the matrix \mathbf{F} from the contingency table be decomposed into the following block matrix form, where the matrix \mathbf{Z} of dimension $r \times c$ represents the interindustry flows, the row vector \mathbf{V} of dimension c represents the flows of primary inputs, and the column vector of the flows of final demand \mathbf{C} of dimension r :

$$\mathbf{F} = \begin{pmatrix} \mathbf{Z} & \mathbf{C} \\ \mathbf{V} & \mathbf{0} \end{pmatrix}_{((r+1) \times (c+1))} \quad (19)$$

The transpose of (19) gives:

⁵ Dietzenbacher (1997) compared their cost-push and demand-pull effects.

$$\mathbf{F}' = \begin{pmatrix} \mathbf{Z}' & \mathbf{V}' \\ \mathbf{C}' & 0 \end{pmatrix} \quad (20)$$

With the matrices \mathbf{A} and \mathbf{B} of dimension $r \times c$ representing respectively the technical coefficients and the demand coefficients blocks of the input-output table, \mathbf{v} the row vector of primary inputs coefficients, and \mathbf{d} the final demand coefficients, if we premultiply (19) by \mathbf{D}_r^{-1} and (20) by \mathbf{D}_c^{-1} we obtain:

$$\mathbf{D}_r^{-1} \mathbf{F} = \begin{pmatrix} \mathbf{B} & \mathbf{d} \\ \mathbf{v} & 0 \end{pmatrix} \quad (21)$$

and

$$\mathbf{D}_c^{-1} \mathbf{F}' = \begin{pmatrix} \mathbf{A}' & \mathbf{v}' \\ \mathbf{d}' & 0 \end{pmatrix} \quad (22)$$

Equations (21) and (22) are respectively Ghosh's supply driven model and the transpose of Leontief's demand driven model; if we premultiply (22) by (21) then we will derive the \mathbf{S} matrix in equation (13), which can be expressed as a nonlinear combination of Leontief and Ghosh models:

$$\mathbf{S} = \begin{pmatrix} \mathbf{A}'\mathbf{B} + \mathbf{v}'\mathbf{v} & \mathbf{A}'\mathbf{d} \\ \mathbf{d}'\mathbf{B} & \mathbf{d}'\mathbf{d} \end{pmatrix} \quad (23)$$

An appealing feature of dual scaling is its capacity to detect changes in the internal association structure of input-output tables, even if the output, the final demand, and the intermediary inputs remain unchanged.

Let $\mathbf{H} = \mathbf{F} + \mathbf{\Delta}$, with \mathbf{P} a perturbation matrix of dimension $r \times c$ that leaves the output levels unchanged, the matrix $\mathbf{\Delta}$ has the following format:

$$\mathbf{\Delta} = \begin{pmatrix} \mathbf{P} & 0 \\ 0 & 0 \end{pmatrix}_{((r+1) \times (c+1))} \quad (24)$$

If we use the matrix \mathbf{H} to compute a matrix $\tilde{\mathbf{S}} = \mathbf{D}_c^{-1} \mathbf{H}' \mathbf{D}_r^{-1} \mathbf{H}$ after the perturbation then we obtain:

$$\tilde{\mathbf{S}} = \mathbf{S} + \mathbf{D}_c^{-1} \mathbf{\Delta}' \mathbf{D}_r^{-1} \mathbf{F} + \mathbf{D}_c^{-1} \mathbf{F}' \mathbf{D}_r^{-1} \mathbf{\Delta} + \mathbf{D}_c^{-1} \mathbf{\Delta}' \mathbf{D}_r^{-1} \mathbf{\Delta} \quad (25)$$

Form (25) it is clear that \mathbf{S} and $\tilde{\mathbf{S}}$ are different, therefore their eigenvalues and eigenvectors obtained from (13) are also different, meaning that all results (i.e. association loops) based on the eigenvalues and the eigenvectors of \mathbf{S} and $\tilde{\mathbf{S}}$ will be different. The differences come from three sources: i) variations in the technical coefficients alone ($\mathbf{D}_c^{-1} \mathbf{\Delta}' \mathbf{D}_r^{-1} \mathbf{F}$); ii) variations in the allocation coefficients alone ($\mathbf{D}_c^{-1} \mathbf{F}' \mathbf{D}_r^{-1} \mathbf{\Delta}$) and; iii) the combination of both variations ($\mathbf{D}_c^{-1} \mathbf{\Delta}' \mathbf{D}_r^{-1} \mathbf{\Delta}$).

In the next section, we will apply the above method to the US and Canada input-output tables and use the weight matrices \mathbf{x} and \mathbf{y} to compute the distance matrices from (18) in order to compare the structure of associations between industries.

4. AN APPLICATION TO THE US AND CANADA 1995 INPUT-OUTPUT TABLES:

The log-linear regression, and the dual scaling method described above will be applied to 10-by-10 input-output tables⁶ of the US and Canada for 1995 in 1995 prices, where the values are expressed in US million dollars. The details of the aggregation are provided in table A.1 in the appendix.

⁶ The sectors considered are agriculture (AGR), mining (MNG), products of farms and dairy (PFD), textiles (TXT), wearing apparel (CLG), ferrous metals (IRS), machinery and equipment (ME), transport equipment (TRE), other manufactured products (OMF), and services (SVC).

4.1. Log-linear Regression

A simple Chi-square test on the Canadian and US input-output tables transformed into contingency tables shows, with no surprise, a rejection of the row-column independence hypothesis. With a degree of freedom equal to a 100, and a computed Pearson Chi-square of 15,581,135.20 for the US and 1,083,322.87 for Canada, the rejection of the null hypothesis is even stronger for the US; this indicates strong differences between the two economies' row-column structure of dependence. The log-linear model will confirm with more detail the sources and differences of dependencies in the input-output technical block of the two countries.

The results of the log-linear regression⁷ described in equation (6) are provided in table 1. For the US, the results of the regression show that without interaction terms between the variables, most individual effects of sales profiles are significant in explaining the volume of exchange when independence is assumed. However there is a weak significance of the OMF and a total absence of significance for the SVC. For the purchase profiles, the independence is highly significant in the case of the OMF and the TRE. For Canada, the results are quite different, where only the sales profile of the SVC seems to be insignificant in explaining the volume of exchanges when row-column independence is assumed.

<< insert table 1 here >>

⁷ With 120 observations, for both Canada and the US, the correlation coefficient is high, $R^2 = 0.93$.

Stronger evidence of association can be obtained through the *scaled Pearson residuals* (SPR) in equation (7); in table 2 we provide for the US the value of the SPR for each cell and highlight the values higher than 3 in absolute value, as recommended by Krzanowski (1998). A similar table is provided for Canada in table 3.

<< insert table 2 here >>

<< insert table 3 here >>

Comparing both tables, one notices that most of the association for the Canadian economy is on the main diagonal and that the table 3 is sparse with few cells off the diagonal where the association is high. Table 2, for the US is denser in cells of high association which is expected knowing the different structure of both economies. Higher values of SPR denote the failure of the row-column independence assumption and the higher the number of those cells the healthier should be the economy. After a first assessment of the association in the interindustry flows, a more elaborate and precise decomposition into different level of association will be used next.

In relation to Simpson and Tsukui (1965) work on the block decomposition of input-output tables, the existence of strong dependence along the main diagonal (see tables 2 and 3) is a precursor sign of *bloc independence* that needs to be confirmed with more disaggregated data. However, for both the US and Canada, the log-linear model does not show any signs of *triangularity* while the *bloc triangularity* and the *physical homogeneity of blocs* need to be tested with a more disaggregated data. At this level of aggregation, it is difficult to bridge the gap between Simpson and Tsukui's results and our findings because a higher level of aggregation although respecting the *physical homogeneity* will certainly suppress any information about the *bloc triangularity*.

4.2. Dual Scaling

Using the dual scaling method, the maximum number of solutions for a (10+1)-by-(10+1) complete input-output table⁸ is 10, which means that each sector of the weights can be plotted in a space of dimension 10, where each solution occupies a dimension. The 10 solutions for the weights for the supplying sectors (rows) and the demanding sectors (columns) for the US are provided in tables A.2 and A.3 of the appendix, those for Canada are provided in tables A.4 and A.5 of the appendix. While the focus of attention in this paper is not on a detailed examination of the differences and similarities that are found in the two tables, some preliminary evaluation will be made. Recall that the primary focus is a demonstration of the use of the dual scaling technique in extracting information about the structure of input-output tables. The US-Canada comparison offers a small insight into the type of information that can be gleaned from the application; obviously, greater value would be gained from a comparative analysis with much more disaggregated tables.

So far, we examined similarities between sales profiles and between purchase profiles: now we will examine the association or the dependences between certain sales and purchases, which we consider the main contribution of the dual scaling technique. We will still use the Euclidian distance criterion to examine elements of the technical coefficient matrix that are key to the overall explanation of the dependence between rows and columns of the input-output table or the contingency table in general. The distance measure we will use is provided in (18) and its values are provided in table A.6 for the US and table A.7 for Canada, in the appendix.

The rows-columns' weight Euclidian distances (tables A.6 and A.7) can be decomposed into levels of dependences: at each level, we will identify the row-column dependences when

they exist. The decomposition procedure, we will use is analogous to the 'Matrioshka Principle'⁹ first introduced by Sonis and Hewings (1990). However, unlike the 'Matrioshka principle' the decomposition we will operate is based on the row-column dependences or associations instead of their intensities. This can be considered as a 'reversed Matrioshka' where the smallest sets, the most compact ones, representing the highest order of dependence, are extracted first, providing what may be termed an 'inside-out' decomposition. In Sonis and Hewings (1990), using a 'top-down' decomposition, the technical coefficients block was decomposed into hierarchical closed feedback loops of decreasing intensities. The decomposition we will operate here yields open and closed loops of decreasing order of association.

Let the $\mathbf{D} = \{d_{ij}\}$ the rows-columns' weights matrix of distances as defined in (18); the decomposition procedure can be summarized into the following steps.

Step 1: In the matrix of distances $\mathbf{D} = \{d_{ij}\}$ pick out the smallest element, $d_{i_1 j_1} = \min_{ij} \{d_{ij}\}$, then remove the row i_1 and the column j_1 and repeat the procedure until all successive $i_2 j_2, \dots, i_n j_n$ cells with the smallest distance values are considered. Here n is $n = r = c$ in case the loop is a closed loop, otherwise we have $n < r$ in case the loop is open. In this decomposition, not all loops are closed loops: at a certain point, the procedure produces non-closed loops since no more interdependences between rows and columns sectors are to be found.

Step 2: Once the first-order closed loop of dependence is found, step 1 is repeated to find lower order open or closed loops of dependence. In this step, all the cells $i_1 j_1, \dots, i_n j_n$ forming the previous loops found at early stages of the algorithm are omitted.

⁸ Recall that primary inputs and final demands represent the additional row and column respectively.

⁹ Nested Russian dolls.

To represent the association loops we will use the closed square brackets, [], to represent closed loops and the open square brackets,] [, to represent the open loops of associations. The use of square brackets is preferable in order to avoid confusions with feedback loops representation as in Sonis and Hewings (1990). When dealing with an open loop of association the listing order of the different sectors of the loop matters, therefore we will consistently use the arbitrary convention to always start open loops by a row sector.

The application of the two previous steps yields the various loops of dependence or association shown in table 4 for the US and table 5 for Canada, where we also provide the percentage of intensity captured by each association loop.

<< insert table 4 here >>

<< insert table 5 here >>

In a matrix of size n , open and closed loops of dependence have the following properties:

- The maximum length of a loop is n , where length should be interpreted as the number of dependences or associations.
- When a loop of length n exists then it is closed.
- The maximum number of closed loops is n .
- The total length of all loops has to be n^2 .

If we consider the decompositions obtained in table 4 and table 5, the difference in the total length of loops denotes a lower dependence between supplying sectors and demanding sectors in the Canadian economy compared to the US economy. In cases where open loops of dependence exist, then reaching a higher order of dependence implies finding more associations in the economy.

Tables 6 and 7 provide the full decompositions of the row-column weight distances for the US and Canada, cells bearing the same number belong to the same association loop.

<< insert table 6 here >>

<< insert table 7 here >>

A careful look at tables 6 and 7 allows us to extract information about the technological environment and market conditions each sector is facing. If we take table 6, and decide to examine the technological environment of the textile industry (TXT), we notice that it is primarily dependent on the supply of products of textile (TXT), then on services (SVC), etc... The market conditions faced by the textile industry are that other than its own final demand, the industry depends primarily on the demand of the textile industry (TXT), and then on the demand of the transport equipment (TRE) industry, etc...

For Canada, table 7 reveals that textile industry (TXT) purchases depend primarily on the supply the machinery and equipment industry (ME), then on the supply of transport equipment (TRE), etc ... The supply of the textile industry (TXT), depends primarily on the demand of the services industry (SVC), then on the demand of the transport equipment industry (TRE), etc... The difference in the demand dependence of the textile industry between Canada and the US may be explained by the fact that cotton and wool production is more developed in the US than in Canada. The differences observed in supply dependence of textiles can be explained by the fact that most of the clothing products in the US are made in developing countries where labor is cheaper, whereas Canada seems to have kept an industry for producing clothing apparel (CLG), most likely to meet a specific local demand.

4.3. Economic Complexity

Unlike the top-down decomposition (Sonis and Hewings, 1990), the intensities of association loops do not depict any particular order; in fact, what matters here is the intensity accumulation occupied by each association loop. In the last columns of tables 4 and 5, we provide the intensity accumulation of each association loop, those cumulative distribution of intensities show the existence of evident cut-off points for the Canadian and US economies. The approach we used to detect cut-off points is based on the observation of loops starting from which a major change in the marginal intensity is observed. Before the cut-off loops, all marginal intensities do not show a major change in the structure of the curve in figure 1. For the US economy the two natural cut-off points seem to exist at the 5th and 8th loop, while for the Canadian case the cut-off points exist at the 7th and 8th loops. Figure 1, shows that for the US economy, the first level of loops represents 41.5% of the total interindustry flows and the total length of the five first loops is 48. For Canada, the first level of loops occupies 59.2% of the interindustry flows with a total loop length of 64, the qualitative difference between the two economies finds explanation in the difference of economic structure and complexity of the two economies, it is to be expected that the American economy is more integrated and complex than the Canadian economy.

<< insert figure 1 here >>

Figure 1 shows that the second set of loops occupies for 55% of the interindustry flows and the total length of the 3 loops is 26. For Canada, the second set of loops is relatively shorter and occupies only 1 loop of length 10 but represents about 34.5% of the interindustry flows. The last set of loops is relatively similar for Canada and the US and in both cases it occupies the last 7 loops whose total length is 26 and represent 3.6% of the interindustry flows for the US and

6.1% of those flows for Canada. Depending on the level of aggregation used in the input-output table, it is expected that for most economies the interindustry complexity is decomposed into a finite number of major stages. In our case, the first level of exchanges tends to lay down the foundation of the economic system; the second level to bring the system to denser exchanges and the last level takes the interindustry exchanges to a relative maturity.

5 CONCLUSION

Revealing the similarities in sectoral profiles and interpreting the linkages and the internal associations in input-output systems is important for economic policy and for attempts to predict their effects. It is in that spirit that in this paper we applied the log-linear model and the dual scaling technique to identify cells where strong association exists and to construct open and closed loops of associations. The association loops should be viewed as an additional tool along with feedback loops and field of influence techniques to understand some of the details of the finer structure of interindustrial dependences. The association loops as we showed above allow for a crude decomposition of the economic complexity of interindustry flows.

The main purpose of the paper was to use the dual scaling technique to uncover the associations between demand and supply in an interindustry exchange system. The association loops that we constructed provide additional information about the dependences between supply and demand, and allow for a relative classification of the sectors' dependences and those patterns can be compared across time and space. We stated above that the usefulness of the association loops is that they allow for the study of more specific sources of change such as demand or supply in an industry as a whole, rather than a change in coefficients without further knowledge of the source of change especially in cases where the source could be a change in the technological and/or market conditions. While the advantage of using the association loops is to

obtain a relative hierarchical decomposition of dependencies, it is not possible to reveal their magnitudes as in the field of influence theory. A gain in the understanding of economies through input-output systems could be achieved if a way can be found to relate the association loops and the field of influence so that both the magnitudes of changes and their hierarchy are represented. Such a linkage might be considered as the development of *elasticities* of sales and purchases relating to all the elements in the technical block matrix.

Further applications could be made to reveal the evolution of structural change in a single economy over time, or, in parallel to the application illustrated in this paper, to economies at similar stages of development.

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Table 1: Log-linear model

	US rows	CA rows		US cols	CA cols
m	6.908 (15.92) ^{***}	6.0699 (18.00) ^{***}	m	6.908 (15.92) ^{***}	6.0699 (18.00) ^{***}
x1	-1.7394 (3.54) ^{***}	-1.6918 (4.44) ^{***}	y1	-2.5473 (5.86) ^{***}	-2.4998 (7.40) ^{***}
x2	-2.277 (4.62) ^{***}	-2.1323 (5.57) ^{***}	y2	-1.5971 (3.66) ^{***}	-1.5492 (4.57) ^{***}
x3	-1.6948 (3.44) ^{***}	-1.8494 (4.83) ^{***}	y3	-2.4131 (5.53) ^{***}	-2.1814 (6.44) ^{***}
x4	-2.1634 (4.39) ^{***}	-2.758 (7.21) ^{***}	y4	-2.0801 (4.77) ^{***}	-2.0103 (5.93) ^{***}
x5	-2.5678 (5.21) ^{***}	-3.0288 (7.92) ^{***}	y5	-2.526 (5.79) ^{***}	-2.2625 (6.68) ^{***}
x6	-2.8724 (5.83) ^{***}	-2.5765 (6.73) ^{***}	y6	-3.2374 (7.42) ^{***}	-3.1717 (9.36) ^{***}
x7	-1.5465 (3.14) ^{***}	-2.0873 (5.45) ^{***}	y7	-1.589 (3.64) ^{***}	-1.5673 (4.63) ^{***}
x8	-0.9558 (1.94) [*]	-1.1149 (2.91) ^{***}	y8	-0.9525 (2.18) ^{**}	-1.3331 (3.94) ^{***}
x9	-1.8613 (3.78) ^{***}	-1.7726 (4.63) ^{***}	y9	-0.982 (2.25) ^{**}	-0.9517 (2.81) ^{***}
x10	-0.3975 (-0.81)	-0.7911 (2.07) ^{**}	y10	-2.2608 (5.18) ^{***}	-2.1095 (6.23) ^{***}
Absolute value of t statistics in parentheses					
* significant at 10%; ** significant at 5%; *** significant at 1%					

Table 2: Inter-industry flows association for the US: cells with strong rejection of the independence hypothesis

	AGR	MNG	PFD	TXT	CLG	IRS	M E	OMF	TRE	SVC
AGR	27.76	-1.81	34.75	10.66	3.80	-1.85	-2.73	7.82	-3.38	-0.46
MNG	-3.20	13.83	1.29	-2.08	-3.23	9.72	-0.64	6.50	0.67	11.22
PFD	9.07	-1.43	37.35	-1.63	-1.97	-1.20	-1.92	0.46	-3.76	5.61
TXT	-1.74	-0.94	-2.84	19.24	21.54	-2.01	-0.36	4.20	9.71	-0.78
CLG	-3.07	-1.50	-3.02	0.79	24.48	-0.91	-0.36	-1.67	-0.69	0.13
IRS	-1.17	7.69	-1.56	-0.05	-0.52	14.19	6.40	1.82	4.60	-6.61
M E	-0.61	3.92	-2.91	-2.04	-3.44	3.74	7.48	-6.43	5.79	-6.86
OMF	-0.45	3.07	4.72	4.53	2.10	5.42	6.44	8.73	8.93	0.68
TRE	-6.07	-5.27	-2.99	-2.71	-2.05	-1.02	0.73	-3.48	31.19	1.10
SVC	23.78	0.85	-3.29	-4.84	-2.55	3.40	-3.68	-8.70	-1.74	-4.40

Table 3: Inter-industry flows association for Canada: cells with strong rejection of the independence hypothesis

	AGR	MNG	PFD	TXT	CLG	IRS	M E	OMF	TRE	SVC
AGR	11.38	-1.18	16.37	-0.83	-0.34	-0.85	-1.42	10.52	-1.75	-0.42
MNG	-2.42	3.86	-0.26	-0.21	-1.09	4.41	-0.41	5.36	-0.55	4.30
PFD	1.67	-1.28	19.15	-0.78	-0.28	-1.28	-1.06	-1.24	-2.45	2.79
TXT	-1.17	-1.40	-1.63	9.58	11.21	-0.88	-1.28	0.34	1.31	-0.71
CLG	-1.60	-0.80	-1.88	2.57	7.73	-0.47	-0.27	-0.11	-0.21	0.36
IRS	-0.43	5.10	-0.73	-0.10	-0.65	8.12	4.13	0.37	3.88	-2.95
M E	-1.08	1.45	-2.05	-1.14	-1.58	-0.42	5.62	-3.55	0.30	-2.43
OMF	2.64	2.77	4.30	1.45	0.60	2.34	3.48	4.64	1.97	0.65
TRE	-4.02	-2.87	-1.91	-1.06	-0.96	-0.64	0.23	-2.34	14.04	-0.32
SVC	11.79	1.52	-2.76	-1.48	-0.69	-0.26	-1.59	-5.18	-3.23	-2.43

Table 4: Dependence Loops for the US and their Length

Order	Closed / Open Loops	Length	% Intensity ¹	Cumul. Intensity
1	[AGR PFD] [MNG SVC] [TXT] [CLG] [IRS OMF ME TRE]	10	9.3118%	9.31%
2	[AGR][PFD][MNG OMF SVC TXT TRE CLG IRS ME]	10	13.9788%	23.29%
3]IRS SVC AGR MNG ME CLG[[PFD TXT] [OMF] [TRE]	9	9.9812%	33.27%
4	[AGR OMF PFD IRS TRE] [MNG] [TXT SVC CLG] [ME]	10	4.6002%	37.87%
5]IRS MNG AGR SVC PFD CLG[[TXT ME OMF TRE]	9	3.6908%	41.56%
6]IRS AGR ME TXT OMF MNG PFD TRE[[SVC]	8	42.9235%	84.49%
7]IRS PFD OMF AGR TXT MNG TRE[[ME SVC]	8	4.9308%	89.42%
8	[AGR TRE ME PFD SVC OMF TXT] [MNG CLG] [IRS]	10	6.9825%	96.40%
9]MNG TXT CLG PFD ME AGR[]OMF IRS[[TRE SVC]	8	2.6952%	99.09%
10]TRE PFD MNG IRS TXT[]OMF CLG SVC[6	0.2645%	99.36%
11]AGR CLG TRE OMF[]TXT IRS[4	0.0271%	99.39%
12]AGR IRS CLG ME[]TRE MNG[4	0.0032%	99.39%
13]CLG OMF[]ME IRS[2	0.0969%	99.49%
14]CLG AGR[]SVC IRS[2	0.5135%	100%
Total		100	100%	-
1) The intensities are computed as percentages of the interindustries flows				

Table 5: Dependence Loops for Canada and their Length

Order	Closed / Open Loops	Length	% Intensity ¹	Cumul. Intensity
1	[AGR PFD ME TXT SVC] [MNG TRE IRS OMF] [CLG]	10	5.2710%	5.271%
2	[AGR] [PFD] [MNG OMF ME CLG IRS SVC] [TXT TRE]	10	13.3322%	18.603%
3	[AGR MNG SVC ME IRS TRE CLG TXT OMF PFD]	10	5.2412%	23.844%
4	[AGR SVC TRE ME]]IRS MNG PFD CLG[[TXT] [OMF]	9	11.2515%	35.096%
5	[AGR OMF SVC TXT MNG]]IRS PFD TRE[[ME]	8	10.3470%	45.443%
6	[AGR TXT PFD SVC OMF TRE] [MNG]]IRS ME[8	10.3686%	55.811%
7]IRS AGR TRE MNG ME SVC PFD OMF TXT CLG[9	3.4004%	59.212%
8]AGR ME OMF IRS TXT] [MNG CLG TRE PFD] [SVC]	10	34.6957%	93.908%
9]TRE OMF AGR IRS CLG SVC[]MNG TXT ME PFD[8	0.9991%	94.907%
10]PFD TXT[[CLG OMF] [IRS]]ME TRE SVC[6	1.3283%	96.235%
11]AGR CLG PFD[]ME MNG[]TXT IRS[[TRE]	5	2.5265%	98.762%
12]SVC CLG MNG IRS[3	0.4509%	99.212%
13]CLG AGR[]SVC IRS[2	0.7860%	99.998%
14]PFD IRS[]CLG ME[2	0.0016%	100%
Total		100	100 %	-

1) The intensities are computed as percentages of the interindustries flows

Table 6: Decomposition into open and closed loops of sectors' dependences for the US

	AGR	MNG	PFD	TXT	CLG	IRS	ME	OMF	TRE	SVC
AGR	2	3	1	7	11	12	6	4	8	5
MNG	5	4	6	9	8	10	3	2	7	1
PFD	1	10	2	3	5	4	9	7	6	8
TXT	8	7	3	1	9	11	5	6	2	4
CLG	14	8	9	4	1	2	12	13	11	10
IRS	6	5	7	10	12	8	2	1	4	3
ME	9	2	8	6	3	13	4	5	1	7
OMF	7	6	4	8	10	9	1	3	5	2
TRE	4	12	10	5	2	1	8	11	3	9
SVC	3	1	5	2	4	14	7	8	9	6

Table 7: Decomposition into open and closed loops of sectors' dependences for Canada

	AGR	MNG	PFD	TXT	CLG	IRS	ME	OMF	TRE	SVC
AGR	2	3	1	6	11	9	8	5	7	4
MNG	5	6	4	9	8	12	7	2	1	3
PFD	3	8	2	10	4	14	1	7	5	6
TXT	8	5	6	4	7	11	9	3	2	1
CLG	13	12	11	3	1	2	14	10	8	9
IRS	7	4	5	8	9	10	6	1	3	2
ME	4	11	9	1	2	3	5	8	10	7
OMF	9	1	3	7	10	8	2	4	6	5
TRE	6	7	8	2	3	1	4	9	11	10
SVC	1	2	7	5	12	13	3	6	4	8

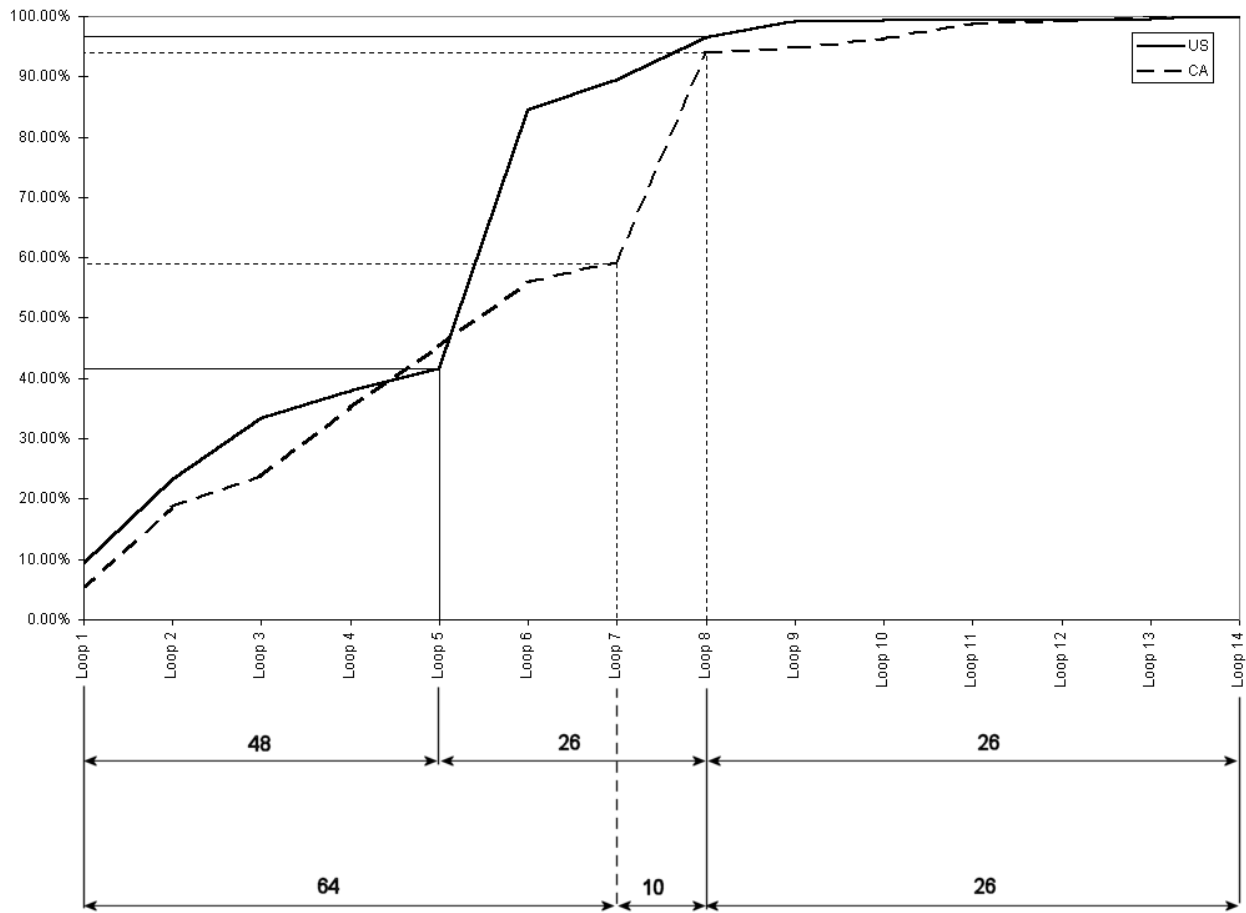


Figure 1: Characteristics of association loops

APPENDIX

Table A.1: Input-output aggregation for the US and Canadian economies

Aggregate	Description	Aggregate	Description
AGR	Paddy rice	TXT	Textiles
	Wheat	CLG	Wearing apparel
	Cereal grains	IRS	Ferrous metals
	Vegetables, fruit, nuts	ME	Electronic equipment
	Oil seeds		Machinery and equipment
	Sugar cane, sugar beet	TRE	Motor vehicles and parts
	Plant-based fibers		Transport equipment
	Crops	OMF	Leather products
	Bovine cattle, sheep and goats		Wood products
	Wool, silk-worm cocoons		Paper products, publishing
Forestry	Petroleum, coal products		
Fishing	Chemical, rubber, plastic products		
Processed rice	Metals		
	Metal products		
MNG	Coal	SVC	Manufactures
	Oil		Electricity
	Gas		Gas manufacture, distribution
	Minerals		Water
	Mineral products		Construction
PFD	Animal products		Trade, transport
	Raw milk		Financial, business, recreational services
	Bovine cattle, sheep and goat		Public admin and defense, education, health
	Meat products		Dwellings
	Vegetable oils and fats		
	Dairy products		
	Sugar		
	Food products		

Table A.2: Row weights for the US

	Solutions									
	1	2	3	4	5	6	7	8	9	10
AGR	0.1532	-1.5492	0.0533	0.0825	-0.2333	-0.0007	-0.5972	-0.2973	-0.0364	-0.0235
MNG	-0.8572	0.0162	0.0060	0.8655	1.0956	-0.2039	0.1585	-0.2910	-0.6086	-0.4863
PFD	0.7635	-0.5704	0.0693	-0.1259	0.0417	0.0849	0.6675	0.2929	-0.0535	-0.0003
TXT	0.0175	-0.2347	-1.3112	-0.3445	-0.0277	-0.1520	-0.1743	0.4536	-0.2589	-0.0407
CLG	1.1722	0.0357	-0.4284	-0.4558	0.1893	0.8366	0.7587	-1.3339	0.3973	0.0376
IRS	-0.7859	0.1511	-0.0349	1.9061	-0.5781	1.1782	-0.0810	0.1265	-0.5694	0.8815
ME	0.7229	0.1204	0.0048	0.2601	-0.4870	0.2822	-0.0693	0.0910	0.0631	-0.4559
OMF	-0.1008	-0.0389	-0.0457	0.6121	0.1892	-0.1467	0.0259	0.0392	0.2841	0.0398
TRE	1.1284	0.1280	-0.0139	0.2676	-0.8309	-0.5391	0.1927	-0.2217	-0.1703	0.0934
SVC	0.6626	0.0601	0.0173	-0.0952	0.1086	0.0113	-0.0641	0.0100	-0.0163	0.0368

Table A.3: Column weights for the US

	Solutions									
	1	2	3	4	5	6	7	8	9	10
AGR	-0.2786	-0.9197	0.0534	-0.0607	-0.2744	-0.0147	-1.0000	-0.4852	0.0060	-0.0017
MNG	-0.7885	0.0756	0.0217	0.2179	0.6244	-0.1417	0.0954	-0.2635	-0.6910	-0.7497
PFD	-0.0862	-1.0000	0.0779	-0.0180	-0.0482	0.0454	0.4387	0.1603	-0.0295	-0.0129
TXT	-0.4405	-0.3289	-1.0000	-0.1258	0.0336	-0.4690	-0.5781	0.9702	-0.2765	-0.0451
CLG	-0.3380	-0.0972	-0.9666	-0.6939	0.0519	0.6916	0.6515	-1.0000	0.2199	0.0284
IRS	-0.6195	0.1235	0.0079	1.0000	-0.0977	1.0000	-0.0911	0.0378	-1.0000	1.0000
ME	-0.6160	0.0997	0.0022	0.3607	-0.4655	0.4583	-0.0796	0.1549	0.1281	-0.2978
OMF	-0.6570	-0.0189	-0.0327	0.6925	0.4077	-0.0942	0.0046	-0.0395	0.1497	0.0571
TRE	-0.1830	0.1184	-0.0513	0.4801	-1.0000	-0.4674	0.1913	-0.1659	-0.0977	0.0475
SVC	-0.6434	0.0611	0.0255	-0.1973	0.0129	-0.0180	-0.0002	0.0112	0.0033	0.0303

Table A.4: Row weights for Canada

	Solutions									
	1	2	3	4	5	6	7	8	9	10
AGR	0.4105	-0.8058	-0.0333	0.4071	-0.2338	-0.2954	0.7196	-0.4665	0.0086	-0.2144
MNG	0.3203	-0.0025	0.0304	0.6130	-0.3895	0.1405	-0.5077	-0.0226	0.0350	-0.6959
PFD	0.8095	-0.7905	-0.0434	-0.3161	0.3812	0.1860	-0.3708	0.2139	-0.0028	0.0320
TXT	0.1272	0.3719	-1.2523	0.2926	0.1253	0.0622	-0.0025	-0.0298	-0.3092	-0.0899
CLG	1.2067	0.1912	-0.3005	-0.0598	0.0297	0.1097	0.1146	-0.0163	1.3974	0.1646
IRS	-0.3056	0.2249	0.1097	1.2960	1.3713	0.6601	0.2885	-0.4425	-0.0127	0.1609
ME	1.0006	0.1401	0.0236	-0.0574	0.1463	0.0440	0.4233	0.9518	-0.0151	-0.3409
OMF	0.4225	-0.0288	0.0080	0.3252	-0.1784	-0.0796	-0.0827	0.2363	-0.0116	0.3397
TRE	1.1327	0.1783	0.0204	-0.0009	0.4447	-0.5551	-0.1924	-0.1394	0.0027	-0.1219
SVC	0.6341	0.0772	0.0117	-0.1189	-0.0603	0.0804	0.0327	-0.1368	-0.0176	0.0155

Table A.5: Column weights for Canada

	Solutions									
	1	2	3	4	5	6	7	8	9	10
AGR	-0.4083	-0.3009	-0.0124	0.1349	-0.2473	-0.3237	1.0000	-0.5833	-0.0195	-0.0043
MNG	-0.4907	0.1039	0.0281	-0.1220	-0.1292	0.1698	-0.0527	-0.2497	-0.0327	-1.0000
PFD	-0.0511	-1.0000	-0.0509	-0.1567	0.2917	0.0699	-0.1475	0.0761	-0.0005	-0.0609
TXT	-0.6719	0.2626	-0.8713	0.1568	0.0462	0.0423	-0.0491	0.0759	-1.0000	0.0716
CLG	-0.6273	0.3107	-1.0000	0.0852	0.1249	0.1129	0.0892	-0.0726	0.9810	-0.1361
IRS	-0.5341	0.1773	0.0911	1.0000	1.0000	1.0000	0.2071	-0.9018	-0.0185	0.2436
ME	-0.7765	0.0952	0.0355	0.1112	0.2665	0.1176	0.4334	1.0000	0.0000	-0.1259
OMF	-0.4329	-0.0811	0.0103	0.5057	-0.2893	-0.0436	-0.1428	0.0827	0.0118	0.0077
TRE	-0.5679	0.1546	0.0237	0.1776	0.6077	-0.4984	-0.1567	-0.1114	0.0022	-0.0997
SVC	-0.7644	0.0465	0.0135	-0.1665	-0.0402	0.0291	-0.0283	-0.0403	0.0023	0.0830

Table A.6: Row-column weights Euclidian distances for the US

	AGR	MNG	PFD	TXT	CLG	IRS	ME	OMF	TRE	SVC
AGR	1.1792	1.6815	0.7198	1.7250	1.9740	2.2299	1.2718	1.2565	1.4208	1.0086
MNG	1.5716	1.1182	1.2507	1.6958	1.9416	1.9363	0.9163	0.5858	1.3702	0.4698
PFD	1.6155	1.8200	1.0530	1.8870	2.0081	2.3288	1.4322	1.4478	1.4626	1.1841
TXT	1.5323	1.5836	1.1634	1.4126	1.6981	2.2012	1.1815	1.2030	1.3597	0.8318
CLG	1.8434	2.0119	1.4238	2.0991	1.9073	2.4719	1.6514	1.6970	1.6378	1.4320
IRS	1.6097	1.3814	1.3362	1.7872	2.0439	1.6766	0.6613	0.6597	1.1772	0.7182
ME	1.6653	1.7944	1.2787	1.8968	2.0328	2.2512	1.3039	1.3965	1.3366	1.1477
OMF	1.5017	1.4355	1.1123	1.6887	1.9171	2.0383	0.9830	0.9000	1.2196	0.6824
TRE	1.8027	2.0017	1.4159	2.0364	2.1636	2.4119	1.5612	1.6271	1.4009	1.4077
SVC	1.6423	1.7465	1.2436	1.8611	1.9898	2.2729	1.3497	1.3716	1.4053	1.0866

Table A.7: Rows-column weights Euclidian distances for Canada

	AGR	MNG	PFD	TXT	CLG	IRS	ME	OMF	TRE	SVC
AGR	1.3376	1.3573	0.9664	1.7115	1.7659	2.1555	1.5966	0.9008	1.2503	1.1123
MNG	1.4304	1.2790	1.1430	1.6290	1.6921	2.0962	1.5334	0.7959	1.1779	1.0287
PFD	1.6050	1.5181	1.0135	1.8720	1.9143	2.2921	1.7652	1.2002	1.4266	1.3422
TXT	1.4210	1.2593	1.2104	1.3863	1.4383	2.0682	1.4625	0.8513	1.0924	0.9443
CLG	1.7654	1.6777	1.4083	1.9979	1.9757	2.3936	1.9490	1.3923	1.6143	1.5799
IRS	1.3591	1.2037	1.1840	1.4621	1.5281	1.7148	1.2688	0.6738	0.8160	0.7761
ME	1.6815	1.5805	1.3152	1.9096	1.9460	2.3366	1.7918	1.2729	1.4959	1.4469
OMF	1.4437	1.3317	1.1339	1.6637	1.7232	2.1437	1.5534	0.8916	1.2065	1.0781
TRE	1.7388	1.6472	1.3674	1.9724	2.0037	2.3585	1.9121	1.3551	1.5162	1.5354
SVC	1.5196	1.3965	1.1902	1.7515	1.7952	2.2128	1.6639	1.0643	1.3123	1.1983